



This is to certify that

Jiří Šafránek

has passed the

**Digital Capabilities Management Model
Masterclass Course**

Certificate ID: 20192809012

Date: 29. 8. 2019

Place: Prague

Submitted by: Q4IT s.r.o.



A handwritten signature in blue ink, appearing to read "Zdeněk Kvapil", written over a horizontal line.

Zdeněk Kvapil

DCMM_MC

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